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# Computational methods for determining the latest starting times and floats of tasks in interval-valued activity networks

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In project management, three quantities are often used by project managers: the earliest starting date, the latest starting date and the float of tasks. These quantities are computed by the Program Evaluation and Review Techniques/Critical Path Method (PERT/CPM) algorithm. When task durations are ill known, as is often the case at the beginning of a project, they can be modeled by means of intervals, representing the possible values of these task durations. With such a representation, the earliest starting dates, the latest starting dates and the floats are also intervals. The purpose of this paper is to give efficient algorithms for their computation. After recalling the classical PERT/CPM problem, we present several properties of the concerned quantities in the interval-valued case, showing that the standard criticality analysis collapses. We propose an efficient algorithm based on path enumeration to compute optimal intervals for latest starting times and floats in the general case, and a simpler polynomial algorithm in the case of series-parallel activity networks.

*Keywords:* PERT/CPM, earliest starting date, latest starting date, float, series-parallel graph

## 1. Introduction

In project or production management, an activity network is classically defined by a set of tasks (or activities) and a set of precedence constraints expressing which tasks cannot start before others are completed. When there are no resource constraints, we can display the network as a directed acyclic graph, where nodes represent tasks, and arcs precedence constraints. With such a network, the goal of a project manager is generally to minimize the makespan of the project. Three quantities are frequently calculated for each task of the project. They allow to identify the critical tasks: The *earliest starting date*  $est_i$  of a task  $i$  is the date before, which we cannot start a task without violation of a precedence constraint. The *latest starting date*  $lst_i$  is the date after, which we

cannot start the task without delaying the end of the project. The *float*  $f_i$  is the difference between the latest starting date and the earliest starting date. A task is then critical if and only if its float is null.

Critical Path Method (CPM) and Program Evaluation and Review Techniques (PERT) are methods developed in order to calculate the earliest starting date, the latest starting date and the float of the tasks of a project, under the hypothesis that the tasks durations are well known (Bellman *et al.*, 1982). Those problems are traditionally called PERT/CPM problems.

In fact the tasks durations are often ill known at the time the project is designed. Scheduling problems in which durations are modeled by stochastic distributions have been studied since the 1950s (Loostma, 1989; Brige and Dempster,

1996). But the computational problems encountered with this approach are still challenging and are not yet fully mastered.

Another way to model uncertainty of the durations, based on a possibility-theoretic approach has been considered since the early 1980's, where the tasks durations are represented by (crisp or fuzzy) intervals (Prade, 1979; Dubois, 1983; Buckley, 1989; Loostma, 1997). Several authors have recently shown that calculating the float or discussing the criticality of a task in this context (something obvious in the classical problem) become a less trivial issue (Chanas *et al.*, 2002; Dubois *et al.*, 2003a,b. For instance, finding optimal intervals containing the value of the floats is a NP-hard problem (Chanas and Zielinski, 2003). Polynomial algorithms have been recently found for the calculation of the latest starting dates (Zielinski, 2005), but they only find approximate bounds of the floats.

The basic idea for computing optimal intervals for starting times and floats is to look for assignments of precise durations to activities, for which the bounds of these intervals are attained. Such complete assignments are called configurations. The main goal of this paper is to present the form of the optimal configurations, and new algorithms that calculate exact intervals for latest starting dates and floats in a network, where tasks durations are modeled by crisp intervals. Of course, these algorithms are not polynomial in the general case, but they have been tested on realistic scheduling problems for the experimental validation of their efficiency. We will also propose linear algorithms which compute the latest starting date and the float of a task in the particular case of series-parallel graphs.

## 2. The interval-valued scheduling problem

We define an interval-valued scheduling problem by a network  $R = \langle \tau, C, T \rangle$ , where  $\tau$  is the set of tasks,  $C$  is the set of precedence constraints, and  $T$  a function that, to each task  $i \in \tau$ , assigns a set of possible durations  $D_i$ , under the form of a closed interval.  $D_i = [d_i^-, d_i^+]$  means that the real duration  $d_i$  of the task  $i$  is not precisely known, but lies between  $d_i^-$  and  $d_i^+$  ( $d_i \in D_i$ ). In order to relate the interval case to the deterministic

case of classical PERT/CPM problems, Buckley has defined the notion of configuration as follows (Buckley, 1989):

*Definition 1.* A configuration is a tuple  $\Omega = (d_1, d_2, \dots, d_n)$  of durations such that  $\forall i \in \tau, d_i \in D_i$ .

$H$  denotes the set of all configurations:  $H = \times_{i \in [1, n]} D_i$ . The duration of task  $i$  in configuration  $\Omega$  is  $d_i(\Omega)$ . A configuration defines an instance of deterministic scheduling problem (classical PERT/CPM problem), to which the PERT/CPM method can be applied. Using configurations, the possible values  $EST_i$  for the earliest starting date  $est_i$ , the possible values  $LST_i$  for the latest starting date  $lst_i$  and the possible values  $F_i$  for the float  $f_i$  are defined as follows (Dubois *et al.*, 2003b).

$$est_i \in EST_i = \{est_i(\Omega) | \Omega \in H\} \quad (1)$$

$$lst_i \in LST_i = \{lst_i(\Omega) | \Omega \in H\} \quad (2)$$

$$f_i \in F_i = \{f_i(\Omega) | \Omega \in H\} \\ = \{lst_i(\Omega) - est_i(\Omega) | \Omega \in H\} \quad (3)$$

Functions that define the earliest starting times, latest starting times and floats in terms of task durations are obviously continuous, hence the quantities  $EST_i$ ,  $LST_i$  and  $F_i$  are closed intervals ( $EST_i = [est_i^-, est_i^+]$ ,  $LST_i = [lst_i^-, lst_i^+]$  and  $F_i = [f_i^-, f_i^+]$ ). (Chanas *et al.*, 2002) propose to define criticality in interval-valued problems as follows: a task  $i$  is *possibly critical* if there exists a configuration  $\Omega \in H$  in which  $i$  is critical in the usual sense. A task  $i$  is *necessarily critical* if  $i$  is critical in the usual sense in all configurations  $\Omega \in H$ . We can state the following propositions:

*Proposition 1.* A task  $i$  is possibly critical if and only if the lower bound of its float is null:  $f_i^- = \inf(F_i) = 0$ .

**Proof.** By definition,  $F_i = \{f_i(\Omega), \Omega \in H\}$ . So  $\inf(F_i) = 0$  if and only if there exists a configuration  $\Omega \in H$  such that  $f_i(\Omega) = 0$ , and that is the definition of a possibly critical task.  $\square$

*Proposition 2.* A task  $i$  is necessarily critical if and only if the upper bound of its float is null:  $f_i^+ = \sup(F_i) = 0$ .

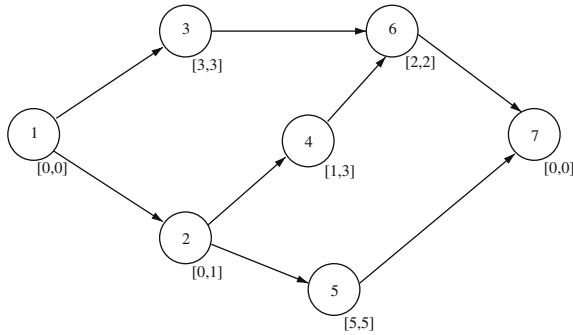


Fig. 1. Network which invalidates the converse of Proposition 3.

**Proof.** Same sketch of proof as Proposition 1.  $\square$

*Proposition 3.* If a task  $i$  is necessarily critical then  $EST_i = LST_i$ .

**Proof.** Let  $i$  be a necessarily critical task and suppose that  $EST_i \neq LST_i$ , then there exists a configuration  $\Omega' \in \tau$  such that  $est_i(\Omega') \neq lst_i(\Omega')$  (otherwise for all  $\Omega \in H$ ,  $est_i(\Omega) = lst_i(\Omega)$  and then  $EST_i = LST_i$ ). Thus  $f_i(\Omega') = lst_i(\Omega') - est_i(\Omega')$  and then  $f_i(\Omega') > 0$  (without resource constraints,  $lst_i(\Omega') \geq est_i(\Omega')$ ), which implies  $F_i \neq [0, 0]$ .  $\square$

**Remark.** As shown in the graph in Fig. 1, the converse of Proposition 3 is false: task 6 has for earliest and latest starting date intervals  $EST_6 = LST_6 = [3, 4]$ , but its float is  $F_6 = [0, 1]$ .

In fact, when  $EST_i = LST_i$ , the task is only possibly critical. The last proposition makes it clear that the interval containing the float of a task can not be calculated by means of the intervals containing the earliest and latest starting dates of this task. The float, from which the criticality of the task can be assessed, must be computed separately.

### 3. Critical path analysis and algorithms for the interval case

Critical path analysis in an interval-valued activity network is actually quite different from deterministic critical path analysis (Chanas *et al.*, 2002). Namely, there are many possibly critical paths. But in the case where all task durations are modeled by intervals (none of which is reduced to a

singleton), there is at most one necessarily critical path, if any. Then the necessarily critical tasks are along this path. But most of the time, there is no necessarily critical path, while there may exist isolated critical tasks (obviously the first task and the last task are necessarily critical, even when no path is such). Finding these isolated critical tasks is important at the practical level and difficult at the computational level. One obvious way to do it is to check for tasks whose floats reduce to the singleton  $\{0\}$ , as shown above. We are going to show several graph-topological properties of interval-valued PERT/CPM problems, which lead to a new algorithm to calculate latest starting dates and floats. It is important to note that computing earliest and latest starting dates can be done in polynomial time (Zielinski, 2005), contrary to floats. It has been shown that asserting if a task is possibly critical is a NP-complete problem (Chanas and Zielinski, 2003), so the calculation of its float is consequently NP-hard.

#### 3.1. Notations

Let  $R = \langle \tau, C, T \rangle$  be a network,  $C$  represents the precedence constraints: if  $i$  must be completed before  $j$  starts then  $(i, j) \in C$ . The set of tasks  $\tau = \{1, 2, \dots, n\}$  is labeled in such a way that  $i < j$  if  $i$  has to precede  $j$  ( $(i, j) \in C$ ). Without losing any generality, the network is supposed to have a single initial task, and a single final task; if a project has more than one task without predecessor (respectively, successor), we can create a fictitious task with a null duration, preceding (respectively, following) all the tasks. The initial task of  $R$  is the task 1 and ending task is the task  $n$ .  $P_{i,j}$  denotes the set of paths from the task  $i$  to the task  $j$  in  $R$ . When not ambiguous, we shall denote by  $P$  the set of all paths from 1 to  $n$  ( $P = P_{1,n}$ ).

Let  $p$  be a path,  $W_p(\Omega)$  is the length of  $p$  in  $\Omega$ :

$$W_p(\Omega) = \sum_{i \in p} d_i(\Omega) \quad (4)$$

If  $i$  is a task,  $pred(i)$  (respectively,  $succ(i)$ ) is the set of immediate predecessors (respectively, successors) of  $i$ :  $pred(i) = \{j | (j, i) \in C\}$ , and  $succ(i) = \{j | (i, j) \in C\}$ .

$PRED(i)$  (respectively,  $SUCC(i)$ ) is the set of all predecessors of  $i$  (respectively, successors), obtained by transitivity.

### 3.2. Computing earliest starting dates

Classical PERT/CPM calculation is based on the propagation from the initial task to the ending task of the earliest starting date by a well-known recursive formula:

$$est_i = \max_{j \in pred(i)} (est_j + d_j) \quad (5)$$

Traditionally, we set the initial task earliest starting date to zero ( $est_1 = 0$ ), and minimizing the makespan comes down to letting the latest starting date of  $n$  equal its earliest starting date. The classical PERT/CPM algorithm which calculates the earliest starting date, the latest starting date, and the float of each task of a network has a linear time complexity in  $O(n + m)$  where  $n$  is the number of tasks of the network and  $m$  is the number of precedence constraints.

In our problem, where task durations are described by intervals, the earliest starting date can still be computed by the following formula (Dubois and Prade, 1980):

$$EST_i = \widetilde{max}_{j \in pred(i)} (EST_j \oplus D_j) \quad (6)$$

In this formula,  $\widetilde{max}$  (respectively,  $\oplus$ ) is the operator maximum (respectively addition) defined on intervals:  $\widetilde{max}([a, b], [c, d]) = [\max(a, c), \max(b, d)]$  and  $[a, b] \oplus [c, d] = [a + c, b + d]$ . According to formula (6), the calculation of this interval can be split in two parts: one for the greatest lower bound (GLB), and the other for the lowest upper bound (LUB) of the earliest starting date interval:

*Proposition 4.* Let  $\underline{\Omega}$  and  $\overline{\Omega}$  be the two configurations such that for all tasks  $i \in \tau$ :  $d_i(\underline{\Omega}) = d_i^-$  and  $d_i(\overline{\Omega}) = d_i^+$ . Then, configuration  $\underline{\Omega}$  minimizes the earliest starting date of all the tasks  $i \in \tau$ , and configuration  $\overline{\Omega}$  maximizes their earliest starting dates.

**Proof.** See Chanas and Kamburowski (1981).  $\square$

In general,  $\underline{\Omega}$  is called the optimistic configuration, and  $\overline{\Omega}$  is called the pessimistic configuration. This proposition yields an algorithm

which calculates the earliest starting date in a linear time complexity ( $O(n + m)$ ), since it requires two classical PERT/CPM computations, on two extreme configurations.

### 3.3. A brute-force algorithm for calculating latest starting dates and floats

In the classical PERT/CPM problem, the latest starting dates and the floats are calculated as follows:

$$lst_i = \min_{j \in succ(i)} (lst_j - d_i) \quad (7)$$

$$f_i = lst_i - est_i \quad (8)$$

In the case of interval data, one may be tempted to calculate latest starting dates and floats by means of Equations 7 and 8 extended to intervals. Unfortunately we can only show the following bracketing results:

$$LST_i \subseteq \widetilde{min}_{j \in succ(i)} (LST_j \ominus D_j) \quad (9)$$

$$F_i \subseteq LST_i \ominus EST_i \quad (10)$$

In these last formulas,  $\widetilde{min}$  (respectively,  $\ominus$ ) is the operator minimum (respectively subtraction) defined on intervals:  $\widetilde{min}([a, b], [c, d]) = [\min(a, c), \min(b, d)]$  and  $[a, b] \ominus [c, d] = [a - d, b - c]$ . Proposition 4 already pointed out that it is not possible to compute  $F_i$  from  $EST_i$  and  $LST_i$ . Equation 9 (as Equation 10) would be not valid if we replaced  $\subseteq$  by  $=$  because of the dependency of the variables  $LST_i$  and  $D_j$  (Dubois, 1983; Dubois et al., 2003b). The trivial problem of Fig. 2 easily illustrates this dependency. Of course for task 2 it holds that  $EST_2 = LST_2 = [1, 2]$ . And if we calculate the latest starting date of task 1 by the formula (9) with the equality sign, we would obtain  $LST_1 = LST_2 \ominus D_1 = [-1, 1]$ .

So, the calculation of the latest starting dates and the floats are then less simple than the calculation of the earliest starting date. A brute-force method has been proposed by Dubois et al., (2003). This method is based on the notion of



Fig. 2. Illustration of Equation (9).

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**Algorithm 1:** Calculation of the latest starting dates and the floats of all the tasks of the network

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**Input:** a network  $R = \langle \tau, C, T \rangle$ ;

**Output:** The latest starting dates and the floats of all the tasks of the network;

```

begin
  foreach  $i \in \tau$  do
     $lst_i^- = +\infty$ ;
     $lst_i^+ = 0$ ;
     $f_i^- = +\infty$ ;
     $f_i^+ = 0$ ;
     $d_i(\Omega) = d_i^-$ ;
  end
  instantiate(1);
end

```

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**Procedure** *instantiate* ( $j$ )

---

```

begin
  if  $j = n$  then
    update( $\Omega$ );
  else
    instantiate( $j + 1$ );
     $d_j(\Omega) = d_j^+$ ;
    instantiate( $j + 1$ );
     $d_j(\Omega) = d_j^-$ ;
  end
end

```

---

**Procedure** *update* ( $\Omega$ )

---

```

begin
  Compute  $lst_i(\Omega)$  and  $f_i(\Omega)$  for all  $i \in \tau$  by a classical PERT/CPM calculation;
  if  $lst_i(\Omega) < lst_i^-$  then  $lst_i^- = lst_i(\Omega)$ ;
  if  $lst_i(\Omega) > lst_i^+$  then  $lst_i^+ = lst_i(\Omega)$ ;
  if  $f_i(\Omega) < f_i^-$  then  $f_i^- = f_i(\Omega)$ ;
  if  $f_i(\Omega) > f_i^+$  then  $f_i^+ = f_i(\Omega)$ ;
end

```

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*extreme configurations* which are configurations where tasks durations are assigned to their minimal or maximal possible values. Formally extreme configurations are defined as following:

*Definition 2.* An extreme configuration is  $\Omega \in H$  such that  $\forall i \in \tau, d_i(\Omega) = d_i^+ \text{ or } d_i^-$ .

$H_{\text{ext}}$  denotes the set of all extreme configurations. There are obviously  $|H_{\text{ext}}| = 2^n$  such configurations. In Dubois *et al.*, (2003), it is shown that the maximum and the minimum of  $lst_i(\cdot)$  and  $f_i(\cdot)$  are attained on specific extreme configurations.

This leads to Algorithm 1 which executes a classical PERT/CPM calculation on each extreme configuration. The instantiation of each configuration is made by the recursive procedure

*instantiate*. The procedure *update* executes the classical PERT/CPM algorithm and updates the current values of the latest starting dates and floats if needed. Of course, the complexity of Algorithm 1 is exponential, precisely in  $O((n + m) * 2^n)$ .

In Sections 4 and 5, we are going to prove several results, which significantly decrease the number of configurations that need to be tested.

### 3.4. Optimal configurations for the latest starting date intervals

In the PERT/CPM problem, the latest starting date is calculated by the recursive formula (7). But the basic definition of the latest starting date is :

$$lst_j = \max_{p \in P} W_p - \max_{p \in P_{j,n}} W_p \quad (11)$$

In this formulation, two paths are involved: the longest path from 1 to  $n$ ,  $\max_{p \in P} W_p$ , which allows to calculate the earliest ending time of the project, and the longest path from  $j$  to  $n$ ,  $\max_{p \in P_{j,n}} W_p$ . With this formulation we easily can deduce the next results:

*Proposition 5. The maximum of  $lst_i(\cdot)$  is reached on an extreme configuration  $\Omega$  such that for all  $j \notin SUCC(i) \cup \{i\}$ ,  $d_j(\Omega) = d_j^+$ .*

*The minimum of  $lst_i(\cdot)$  is attained on an extreme configuration  $\Omega$  such that for all  $j \notin SUCC(i) \cup \{i\}$ ,  $d_j(\Omega) = d_j^-$ .*

**Proof.** See Dubois *et al.*, (2003). □

We are now going to show that there exists an extreme configuration which minimizes  $lst_i(\cdot)$  where all the task durations are assigned to their minimum  $d_i^-$  but the ones on a single path from task  $i$  to the ending task  $n$ :

*Lemma 1. Let  $i \in \tau$  be a task of  $R$ . There exists a path  $p^* \in P_{i,n}$  such that an extreme configuration  $\Omega$  defined as  $d_j(\Omega) = d_j^- \forall j \notin p^*$  minimizes  $lst_i(\cdot)$ .*

**Proof.** See Appendix A.

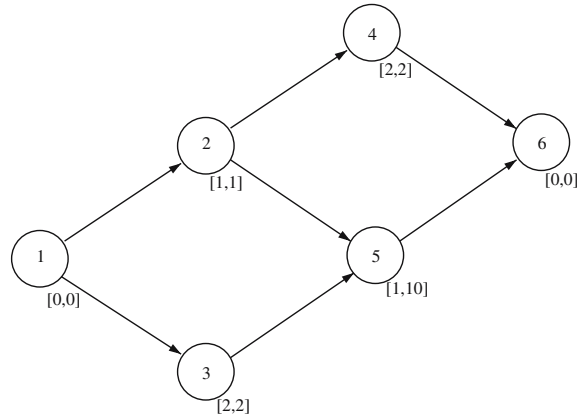
Now, from the configuration  $\Omega$  in the last lemma, we are going to show that all the durations of tasks  $j$  in path  $p^*$  can be set to their maximal values  $d_j^+$ . The obtained configuration will still minimize the latest starting date of  $i$ .

*Proposition 6. Let  $i \in \tau$  be a task of  $R$ . There exists a path  $p^* \in P_{i,n}$  such that the extreme configuration  $\Omega$  defined by:*

$$d_j(\Omega) = \begin{cases} d_j^+ & \text{if } j \in p^* \\ d_j^- & \text{otherwise} \end{cases} \text{ minimizes } lst_i(\cdot).$$

**Proof.** See Appendix A.

**Remark.** It is not sufficient to find the longest path  $\bar{p}_{i,n}$  from  $i$  to  $n$  in the pessimistic configuration  $\bar{\Omega}$ , and then to calculate a classical PERT/CPM on the configuration  $\Omega$  defined by  $d_i(\Omega) = d_i^+$  if  $i \in \bar{p}_{i,n}$ , and  $d_i(\Omega) = d_i^-$  otherwise. This is illustrated by Fig. 3. In the pessimistic configuration, the longest path from 2 to 6 is  $\bar{p}_{2,6} = (2, 5, 6)$ . In configuration  $\Omega$  where all the durations are minimal but on  $\bar{p}_{2,6} = (2, 5, 6)$ , we find  $lst_2(\Omega) = 1$  for the latest starting date of



**Fig. 3.** Counter-example network.

task 2. In fact  $lst_2^- = 0$  (with configuration  $\Omega = (0, 1, 2, 2, 1, 0)$ ).

The same kind of propositions, now applied to the calculation of the LUB of the latest starting date, can be proved. The first of the two following propositions, is useful to find the latest starting dates of all the tasks in the network. The second one reduces the number of configurations to be tested, but the set of configurations is only useful for the calculation of the latest starting date of a single given task.

*Proposition 7. Let  $i \in \tau$  be a task of  $R$ . There exists a path  $p^* \in P$  such that the extreme configuration  $\Omega$  defined by  $d_j(\Omega) = \begin{cases} d_j^+ & \text{if } j \in p^* \\ d_j^- & \text{otherwise} \end{cases}$  maximizes  $lst_i(\cdot)$ .*

**Proof.** See Appendix A.

*Proposition 8. Let  $i \in \tau$  be a task of  $R$ . There exists a path  $p^* \in P$  such that the extreme configuration  $\Omega$  defined by*

$$d_j(\Omega) = \begin{cases} d_j^+ & \text{if } j \notin SUCC(i) \cup \{i\} \\ d_j^+ & \text{if } j \in p^* \\ d_j^- & \text{otherwise} \end{cases} \text{ maximizes } lst_i(\cdot).$$

**Proof.** See Appendix A.

**Remark.** We cannot say that the path  $p^*$  in the two last propositions has to be the longest path in the pessimistic configuration  $\bar{\Omega}$ . Figure 4 is a counter-example. In configuration  $\bar{\Omega} = (0, 3, 2, 0)$

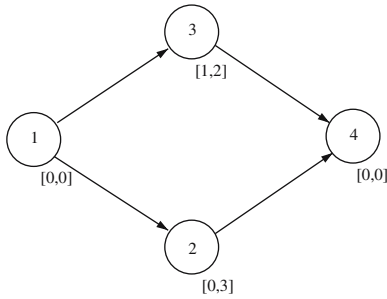


Fig. 4. Counter-example network.

the only critical path is  $p^* = (1, 2, 4)$  but the maximum of the latest starting date of task 2 has to be calculated in configuration  $\Omega = (0, 0, 2, 0)$ .

### 3.5. Optimal configurations for float intervals

The same kind of approach can be followed for computing the narrowest intervals containing the floats. The basic definition of the float is :

$$lft_j = \max_{p \in P} W_p - \max_{p \in P_{1,j}} W_p - \max_{p \in P_{j,n}} \max_{p \in P_{j,n}} W_p + d_j \quad (12)$$

It is the difference between the longest path of the network and the longest path of the network containing  $j$ .

The bounds of the floats are again attained on particular extreme configurations, described by the next propositions:

*Proposition 9.* Let  $i \in \tau$  be a task of  $R$ . There exists a path  $p^* \in P$  containing  $i$ , such that the extreme configuration  $\Omega$  defined by

$$d_j(\Omega) = \begin{cases} d_j^+ & \text{if } j \in p^* \\ d_j^- & \text{otherwise} \end{cases} \text{ minimizes } f_i(\cdot).$$

*Proposition 10.* Let  $i \in \tau$  be a task of  $R$ . There exists a path  $p^* \in P$ , such that the extreme configuration  $\Omega$  defined by  $d_j(\Omega) = \begin{cases} d_j^+ & \text{if } j \in p^* \\ d_j^- & \text{otherwise} \end{cases}$  maximizes  $f_i(\cdot)$ .

*Proposition 11.* Let  $i \in \tau$  be a task of  $R$ . There exists a path  $p^* \in P$ , such that the extreme configuration  $\Omega$  defined by

$$d_j(\Omega) = \begin{cases} d_j^+ & \text{if } j \notin PRED(i) \cup \{i\} \cup SUCC(i) \\ d_j^+ & \text{if } j \in p^* \\ d_j^- & \text{otherwise} \end{cases}$$

maximizes  $f_i(\cdot)$ .

These propositions can be proved similarly to the ones concerning latest starting times. Their proofs are omitted, for the sake of brevity.

### 3.6. An improved algorithm for computing optimal intervals for latest starting times and floats

In Section 6, we obtained results where some particular extreme configurations were highlighted as being potentially optimal ones. If  $H_i$  denotes the set of configurations, where all durations are minimal but on a path from  $i$  to  $n$ , then the execution of a classical PERT/CPM calculation on each configuration of  $H_i$  computes the GLB of the latest starting date (Proposition 6). And the execution of a PERT/CPM on  $H_1$  also yields the LUB of the latest starting date (Proposition 7), the GLB and the LUB of the float of each task of  $i$  (Propositions 9 and 10).

The procedure *instantiate* of Algorithm 1 can be changed into the two following procedures in order to improve the algorithm.

```



---


Procedure instantiate( $j$ )


---


begin
  | instantiate_path( $j$ );
  | if  $j \neq n$  then instantiate( $j + 1$ );
end


---



```

```



---


Procedure instantiate_path( $j$ )


---


begin
  | if  $j = n$  then
  | | update( $\Omega$ );
  | else
  | |  $d_j(\Omega) = d_j^+$ ;
  | | foreach  $k \in succ(j)$  do
  | | | instantiate_path( $k$ );
  | | |  $d_j(\Omega) = d_j^-$ ;
  | end


---



```

A call to *instantiate\_path*( $j$ ) from the procedure *instantiate* constructs the set  $H_j$ . Algorithm *instantiate\_path*( $j$ ) recursively assigns maximal task durations to a path from the current task  $j$

to  $n$ . With this modified procedure, Algorithm 1 *instantiate* is called the *path-algorithm* in the rest of this paper.

Note that for each path  $p$  from a task  $i$  to  $n$ , there exists at least one path from 1 to  $n$  in which  $p$  is included. We can deduce that for all  $i \in \tau$ ,  $|H_1| \geq |H_i|$ , where  $|H_i|$  is the number of configurations in  $H_i$ . We can now estimate the time complexity of the algorithm as  $O((n+m) * n * |P|)$ . This complexity depends on the topology of the network.

If we only want to compute GLB and LUB of floats, we just have to compute a PERT/CPM on the configurations on  $H_1$  instead of  $\Omega \in H_1 \cup H_2 \cup \dots \cup H_n$ . The resulting time complexity is then  $O((n+m) * |P|)$ .

#### 4. Experimental validation

The complexity of the path-algorithm presented in Section 3.6 depends on the topology of the activity network. That is why it should be tested on realistic scheduling problems. For this reason, we have tested our algorithm on some scheduling problem libraries (PSPLIB: <http://129.187.106.231/psplib/>).

Those instances of problems have been generated by the ProGen program, for activity network generation (Kolisch *et al.*, 1995; Kolisch and Sprecher, 1996). They are supposed to be representative of real scheduling problems. On those problems, tasks durations are precisely defined. For our test, we have added a relative uncertainty range of 20% to obtain intervals ( $D_i = [d_i; d_i + 20\%]$ ). The choice of those intervals is not important for the test due to the fact that the path-algorithm complexity only depends on the topology of the associated graph. The following table compares the performance of the path-algorithm on libraries of scheduling problems with, respectively, 32, 62, 92 and 122 tasks (on 480, 480, 480 and 600 instances of problems, respectively). Two quantities are measured, the execution time (expressed in milliseconds) and the number of PERT/CPM calculations invoked by the algorithm. Results of the next table are presented in Figs. 5 and 6.

These tests show the path-algorithm can compute the latest starting dates and the floats of

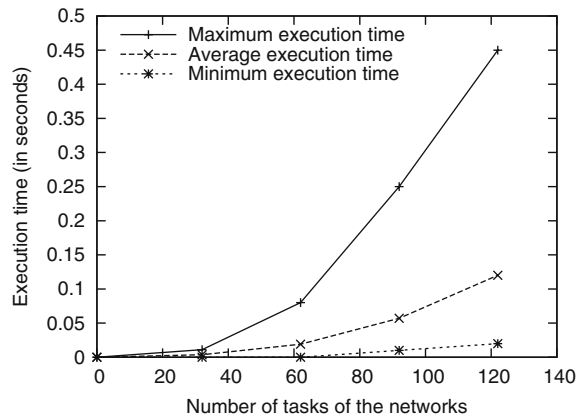


Fig. 5. Execution times of the path-algorithm.

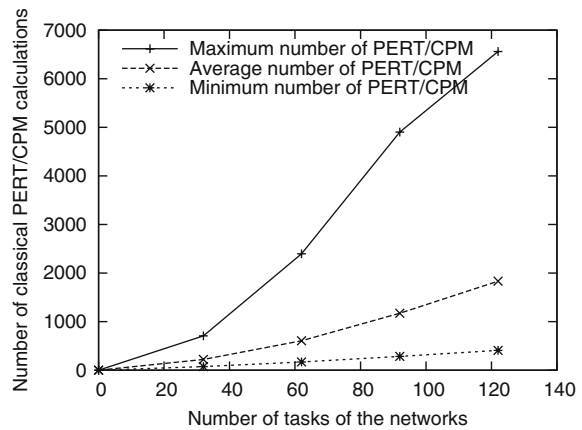


Fig. 6. Number of classical PERT/CPM calculations for the path-algorithm.

activities in big networks with acceptable execution times.

The next table presents the comparison of average execution times (in millisecond) of the path-algorithm and the recent algorithms by Zielinski (2005), that compute latest starting dates in polynomial time. This comparison is made on the same library of problem of 32, 62, 92 and 122 tasks.

The path-algorithm computes GLB and LUB of latest starting dates and floats in the same pass. As we see in the last table, the execution times of the path-algorithm are approximately equal to the sum of execution times of algorithms that polynomially compute the GLB and LUB of latest starting dates, which means that the path-algorithm runs very fast on realistic problems. However, polynomial algorithms should eventually be the best for really large problems.



Nb of tasks	32	62	92	122
Nb of networks tested	480	480	480	600
Average execution time	3.7	19	57	120
Minimal execution time	0	0	10	20
Maximal execution time	11	80	250	450
Average nb of PERT/CPM	222	607	1173	1833
Minimal nb of PERT/CPM	76	169	284	408
Maximal nb of PERT/CPM	708	2396	4903	6559

Nb of tasks	32	62	92	122
Path-algorithm	3.7	19	57	120
Polynomial algorithm for the GLB of the latest starting dates	1.1	5	30	23
Polynomial algorithm for the LUB of the latest starting dates	2.1	10	27	56

## 5. The case of series-parallel graphs

We propose here a study of scheduling problems where the associated graph of the network is series-parallel. A special case of series-parallel graph problems has been studied by Dubois *et al.*, (2003b), with a restricted definition of a series-parallel graph. For those networks, polynomial algorithms were proposed, that calculate the latest starting dates and the floats of the tasks. Here their algorithms are shown to apply to a more general notion of series-parallel graph.

*Definition 3.* A graph is said to be series-parallel if and only if it is recursively defined in the following way:

- A graph composed of two nodes related by an arc is series-parallel.
- Given  $G_1$  and  $G_2$  two series-parallel graphs, the result of one of the two following operations is a series parallel graph.
  - **Parallelization:** Identifying the initial node of  $G_1$  with the initial node of  $G_2$ , and identifying the final node of  $G_1$  with the final node of  $G_2$ .
  - **Serialization:** Identifying the initial node of  $G_1$  with the final node of  $G_2$

There exist polynomial algorithms that recognize series-parallel graphs (Eppstein, Bein, 1992). We obviously note that a series-parallel graph has

a single starting task, and a single ending task. Figure 7 is an example of series-parallel graph.

The algorithm proposed by Dubois *et al.*, (2003b) was based on the following definition of what we will call strongly series-parallel graphs. A graph is strongly series-parallel if:

- It is made of a single node.
- Or it has only one task without a predecessor (the initial task), it has only one task without successor (the final task), and the graph induced by the deletion of the initial and final tasks is made of disconnected series-parallel graphs.

We can note that all the strongly series-parallel graphs composed of at least two nodes are series-parallel according to the general definition. On the contrary, the graph of Fig. 7 is not

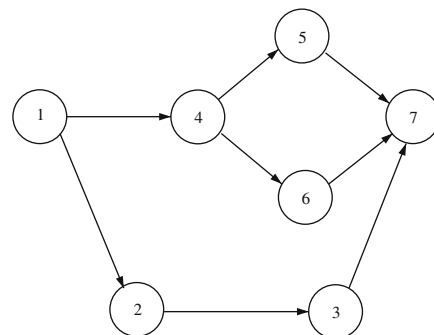


Fig. 7. Example of a series-parallel graph.

strongly series-parallel. We claim that the calculation of latest starting dates and floats proposed for strongly series-parallel graphs is still valid for general series-parallel graphs. The next lemma is useful for proving the propositions which validate the algorithm proposed by Dubois *et al.*, (2003b), but now for general series-parallel graphs:

*Lemma 2. Let  $G$  be a series-parallel graph. Let  $\|G\|_g$  the sum of the number of nodes and arcs in  $G$  ( $\|\cdot\|_g$  define a norm on the set of graphs), then:*

- *Either  $G$  contains only two nodes linked by an arc, and then  $\|G\|_g = 3$ .*
- *Or,  $G$  can be decomposed in two series-parallel sub-graphs  $G_1$  and  $G_2$  such that  $G$  is the result of the parallelization or the serialization of  $G_1$  and  $G_2$ , and then  $\|G\|_g > \|G_1\|_g$  and  $\|G\|_g > \|G_2\|_g$*

**Proof.** By definition of the series-parallel graphs, the first case considered is obvious, and implies that for all series-parallel graph  $G$ ,  $\|G\|_g \geq 3$ . In the second case, we just have to note that if  $G$  comes from the serialization of two graphs  $G_1$  and  $G_2$ , then  $\|G\|_g = \|G_1\|_g + \|G_2\|_g - 1$ , and if  $G$  has been obtained by parallelization of  $G_1$  and  $G_2$  then,  $\|G\|_g = \|G_1\|_g + \|G_2\|_g - 2$ .  $\square$

### 5.1. Calculation of the latest starting dates

When the activity network is series-parallel, (we will speak about series-parallel networks) we can construct two particular extreme configurations which do maximize and minimize the latest starting date of a given task:

*Proposition 12. Let  $R$  be a series-parallel network,  $i$  a task of  $R$ ,  $\Omega_1^G$  and  $\Omega_2^G$  the two extreme configurations such that:*

$$d_j(\Omega_1^G) = \begin{cases} d_j^+ & \text{if } j \in SUCC(i) \cup \{i\} \\ d_j^- & \text{otherwise} \end{cases}$$

$$d_j(\Omega_2^G) = \begin{cases} d_j^- & \text{if } j \in SUCC(i) \cup \{i\} \\ d_j^+ & \text{otherwise} \end{cases}$$

Then,

- (i)  $\Omega_1^G$  minimizes the latest starting date of  $i$ .
- (ii)  $\Omega_2^G$  maximizes the latest starting date of  $i$ .

**Proof.** See Appendix A.

This proposition validates Algorithm 2 proposed by Dubois *et al.*, (2003b) for the particular case of the strongly series-parallel graphs. It computes the interval of possible latest starting dates of a task  $i$  in a linear time. This algorithm has a time complexity in  $O(n + m)$  as it computes two classical PERT/CPM on two special configurations.

### 5.2. Calculation of the floats

As for the latest starting dates, the float of a task in a series-parallel network can be computed from only two special configurations:

*Proposition 13. Let  $R$  be a series-parallel network,  $i$  a task of  $R$ ,  $\Omega_1^G$  and  $\Omega_2^G$  two configurations such that:*

$$d_j(\Omega_1^G) = \begin{cases} d_j^+ & \text{if } j \in PRED(i) \cup SUCC(i) \cup \{i\} \\ d_j^- & \text{otherwise} \end{cases}$$

$$d_j(\Omega_2^G) = \begin{cases} d_j^- & \text{if } j \in PRED(i) \cup SUCC(i) \cup \{i\} \\ d_j^+ & \text{otherwise} \end{cases}$$

Then,

- (i)  $\Omega_1^G$  minimizes the float of  $i$ .
- (ii)  $\Omega_2^G$  maximizes the float of  $i$ .

**Proof.** The sketch of the proof is the same as in Proposition 12 for the calculation of the latest starting dates.  $\square$

Proposition 13 permits to validate Algorithm 3 of Dubois *et al.*, (2003b) and this time for general series-parallel graphs. Its complexity is the same as Algorithm 2, in  $O(n + m)$ .

## 6. Conclusion

In this paper, some new methods for the calculation of latest starting dates and floats in interval-valued PERT/CPM networks have been described. Some linear complexity algorithms are also presented for series-parallel network. The proposed algorithm, called path-algorithm as it relies on a path enumeration technique has been tested on general scheduling problems. Experimental results

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**Algorithm 2:** Calculation of the latest starting date of a given task

---

**Input:** A series-parallel network  $R = \langle \tau, C, T \rangle$ ;  
A task  $i$ ;

**Output:**  $LST_i = [lst_i^-, lst_i^+]$  the interval of the possible latest starting date of  $i$ ;

**begin**

**foreach**  $j \in \tau$  **do**

**if**  $j \in SUCC(i) \cup \{i\}$  **then**  $d_j(\Omega) = d_j^+$ ;

**else**  $d_j(\Omega) = d_j^-$ ;

**end**

Compute  $lst_i(\Omega)$  by a classical PERT/CPM;

$lst_i^- = lst_i(\Omega)$ ;

**foreach**  $j \in \tau$  **do**

**if**  $j \in SUCC(i) \cup \{i\}$  **then**  $d_j(\Omega) = d_j^-$ ;

**else**  $d_j(\Omega) = d_j^+$ ;

**end**

Compute  $lst_i(\Omega)$  by a classical PERT/CPM;

$lst_i^+ = lst_i(\Omega)$ ;

**end**

---



---

**Algorithm 3:** Calculation of the float of a given task

---

**Input:** A series-parallel network  $R = \langle \tau, C, T \rangle$ ;  
A task  $i$ ;

**Output:**  $F_i = [f_i^-, f_i^+]$  the interval of the possible floats of  $i$ ;

**begin**

**foreach**  $j \in \tau$  **do**

**if**  $j \in SUCC(i) \cup \{i\} \cup PRED(i)$  **then**  $d_j(\Omega) = d_j^+$ ;

**else**  $d_j(\Omega) = d_j^-$ ;

**end**

Compute  $f_i(\Omega)$  by a classical PERT/CPM;

$f_i^- = f_i(\Omega)$ ;

**foreach**  $j \in \tau$  **do**

**if**  $j \in SUCC(i) \cup \{i\} \cup PRED(i)$  **then**  $d_j(\Omega) = d_j^-$ ;

**else**  $d_j(\Omega) = d_j^+$ ;

**end**

Compute  $f_i(\Omega)$  by a classical PERT/CPM;

$f_i^+ = f_i(\Omega)$ ;

**end**

---

prove the interest of the algorithm as it can compute in a reasonable time latest starting dates and floats for problems with more than one hundred tasks. They have been compared with polynomial algorithms which computes only LUB and GLB of the latest starting dates, and the time execution is quite similar, which confirms the practical interest of the path-algorithm. Moreover, the principle of the path algorithm is simpler than the polynomial algorithms for latest starting times, and it copes with the exponential nature of the float determination problem. It seems possible to further develop

some heuristics that find “good” configurations faster by means of *Branch&Bound* algorithm.

Another research line is the generalization of the path-algorithm algorithm to problems where tasks durations are represented by fuzzy intervals instead of clearcut ones.

## Appendix A: proofs

### Lemma 1

**Proof.** Let  $\Omega^*$  be a configuration which minimizes  $lst_i(\cdot)$  it must be such such that:

$$d_j(\Omega^*) = \begin{cases} d_j^- \text{ or } d_j^+ & \text{if } j \in \text{SUCC}(i) \cup \{i\} \\ d_j^- & \text{otherwise} \end{cases}$$

According to Proposition 5, such a configuration always exists. From equation 12 and by construction:

$$lst_i(\Omega^*) = \max_{p \in P_{1,n}} W_p(\Omega^*) - \max_{p \in P_{i,n}} W_p(\Omega^*)$$

Let  $p^*$  be a path of  $P_{1,n}$  such that  $W_{p^*}(\Omega^*) = \max_{p \in P_{1,n}} W_p(\Omega^*)$ . We define the configuration  $\Omega^-$

$$\text{such that: } d_j(\Omega^-) = \begin{cases} d_j(\Omega^*) & \text{if } j \in p^* \\ d_j^- & \text{otherwise} \end{cases}$$

Since for all  $j \in \tau$ ,  $d_j(\Omega^-) \leq d_j(\Omega^*)$  then for  $p \in P$ ,  $W_p(\Omega^-) \leq W_p(\Omega^*)$ , and  $\max_{p \in P_{1,n}} W_p(\Omega^-) \leq \max_{p \in P_{1,n}} W_p(\Omega^*)$ . Now,  $\max_{p \in P_{i,n}} W_p(\Omega^-) = W_{p^*}(\Omega^*) = \max_{p \in P_{i,n}} W_p(\Omega^*)$ . Hence  $lst_i(\Omega^-) \leq lst_i(\Omega^*)$ .

Since  $\Omega^*$  minimizes  $lst_i(\cdot)$ , then  $lst_i(\Omega^-) = lst_i(\Omega^*)$ , and we can deduce that  $\Omega$  minimizes  $lst_i(\cdot)$  too. And moreover in  $\Omega^-$ , all tasks  $j$  outside  $p^*$  have a task duration assigned to  $d_j^-$ . So, any configuration  $\Omega^*$  minimizing  $lst_i$  can be changed into one of the form prescribed in the lemma. Only such kinds of configuration need to be explored.

*Proposition 6.*

**Proof:** Let  $\Omega^-$  be a configuration which minimizes  $lst_i(\cdot)$  and path  $p^* \in P_{1,n}$  such that:  $d_j(\Omega^-) = d_j^- \forall j \notin p^*$ ,  $p^*$  is such that  $W_{p^*}(\Omega^-) = \max_{p \in P_{1,n}} W_p(\Omega^-)$ . From Lemma 1, such a configuration always exists.

We can now define the configuration  $\Omega_{p^*}$  such that:

$$d_j(\Omega_{p^*}) = \begin{cases} d_j^+ & \text{if } j \in p^* \\ d_j^- & \text{otherwise} \end{cases}$$

We know that:

$$lst_i(\Omega^-) = \max_{p \in P_{1,n}} W_p(\Omega^-) - \max_{p \in P_{i,n}} W_p(\Omega^-) = \max_{p \in P_{1,n}} W_p(\Omega^-) - W_{p^*}(\Omega^-)$$

So let  $p$  be a path from  $P_{1,n}$ . We denote  $p \cap p^* = \{i \in \tau \mid i \in p \text{ and } i \in p^*\}$ , and  $p \setminus p^* = \{i \in \tau \mid i \in p \text{ and } i \notin p^*\}$ . Now, we can write:

$$\begin{aligned} W_p(\Omega^-) - W_{p^*}(\Omega^-) &= \sum_{j \in p} d_j(\Omega^-) - \sum_{j \in p^*} d_j(\Omega^-) \\ &= \sum_{j \in p \setminus p^*} d_j(\Omega^-) \\ &\quad + \sum_{j \in p \cap p^*} d_j(\Omega^-) \\ &\quad - \sum_{j \in p^* \setminus p} d_j(\Omega^-) \\ &\quad - \sum_{j \in p^* \cap p} d_j(\Omega^-) \\ &= \sum_{j \in p \setminus p^*} d_j(\Omega^-) \\ &\quad - \sum_{j \in p^* \setminus p} d_j(\Omega^-) \end{aligned}$$

And of course, in the same way, we calculate:

$$\begin{aligned} W_p(\Omega_{p^*}) - W_{p^*}(\Omega_{p^*}) &= \sum_{j \in p \setminus p^*} d_j(\Omega_{p^*}) \\ &\quad - \sum_{j \in p^* \setminus p} d_j(\Omega_{p^*}) \end{aligned}$$

And because for all  $j \in p \setminus p^*$ ,  $d_j(\Omega_{p^*}) = d_j^- = d_j(\Omega^-)$ , we know that  $\sum_{j \in p \setminus p^*} d_j(\Omega^-) = \sum_{j \in p \setminus p^*} d_j(\Omega_{p^*})$ .

And for all  $j \in p^* \setminus p$ ,  $d_j(\Omega_{p^*}) \geq d_j(\Omega^-)$  then  $\sum_{j \in p^* \setminus p} d_j(\Omega_{p^*}) \geq \sum_{j \in p^* \setminus p} d_j(\Omega^-)$  (because  $j \in p^*$ ), we deduce that:

$W_p(\Omega^-) - W_{p^*}(\Omega^-) \geq W_p(\Omega_{p^*}) - W_{p^*}(\Omega_{p^*})$  And then, because this last equation holds for all the paths  $p \in P_{1,n}$ , we can deduce that  $lst_i(\Omega^-) \geq lst_i(\Omega_{p^*})$ . Since  $\Omega^-$  minimizes  $lst_i(\cdot)$ , we can conclude that  $lst_i(\Omega^-) = lst_i(\Omega_{p^*})$  and then that  $\Omega_{p^*}$  minimizes  $lst_i(\cdot)$ .  $\square$

*Proposition 7.*

**Proof:** Let  $\Omega^*$  be a configuration which maximizes  $lst_i(\cdot)$ . It is such that:

$$d_j(\Omega^*) = \begin{cases} d_j^- \text{ or } d_j^+ & \text{if } j \in \text{SUCC}(i) \cup \{i\} \\ d_j^+ & \text{otherwise} \end{cases}$$

Such a configuration always exist (see Proposition 5). By construction:

$$lst_i(\Omega^*) = \max_{p \in P_{1,n}} W_p(\Omega^*) - \max_{p \in P_{i,n}} W_p(\Omega^*)$$

Let  $p^* \in P$  be a path such that  $W_{p^*}(\Omega^*) = \max_{p \in P_{1,n}} W_p(\Omega^*)$ . Therefore, we know that:

$$\begin{aligned} lst_i(\Omega^*) &= \max_{p \in P_{1,n}} W_p(\Omega^*) - \max_{p \in P_{i,n}} W_p(\Omega^*) \\ &= W_{p^*}(\Omega^*) - \max_{p \in P_{i,n}} W_p(\Omega^*) \end{aligned}$$

Then define the configuration  $\Omega^+$  such that:

$$d_j(\Omega^+) = \begin{cases} d_j^+ & \text{if } j \in p^* \\ d_j^- & \text{otherwise} \end{cases}$$

Then, we can write:

$$\begin{aligned} lst_i(\Omega^+) &= \max_{p \in P_{1,n}} W_p(\Omega^+) - \max_{p \in P_{i,n}} W_p(\Omega^+) \\ &\geq W_{p^*}(\Omega^+) - \max_{p \in P_{i,n}} W_p(\Omega^+) \end{aligned}$$

So let  $p$  be a path from  $P_{1,n}$ . We can write:

$$\begin{aligned} W_{p^*}(\Omega^+) - W_p(\Omega^+) &= \sum_{j \in p^*} d_j(\Omega^+) - \sum_{j \in p} d_j(\Omega^+) \\ &= \sum_{j \in p^* \setminus p} d_j(\Omega^+) \\ &\quad + \sum_{j \in p^* \cap p} d_j(\Omega^+) \\ &\quad - \sum_{j \in p \setminus p^*} d_j(\Omega^+) \\ &\quad - \sum_{j \in p \cap p^*} d_j(\Omega^+) \\ &= \sum_{j \in p^* \setminus p} d_j(\Omega^+) \\ &\quad - \sum_{j \in p \setminus p^*} d_j(\Omega^+) \end{aligned}$$

And also:  $W_{p^*}(\Omega^+) - W_p(\Omega^+) = \sum_{j \in p^* \setminus p} d_j(\Omega^+) - \sum_{j \in p \setminus p^*} d_j(\Omega^+)$ .

For all  $j \in p^*$ ,  $d_j(\Omega^+) = d_j^+ \geq d_j(\Omega^*)$ , then  $\sum_{j \in p^* \setminus p} d_j(\Omega^+) \geq \sum_{j \in p^* \setminus p} d_j(\Omega^*)$ .

And for all  $j \in p \setminus p^*$ ,  $j \notin p^*$  then  $d_j(\Omega^+) = d_j^- \leq$

$d_j(\Omega^*)$ , and so,  $\sum_{j \in p \setminus p^*} d_j(\Omega^*) \leq \sum_{j \in p \setminus p^*} d_j(\Omega^+)$ . We can conclude that:  $W_{p^*}(\Omega^*) - W_p(\Omega^*) \leq W_{p^*}(\Omega^+) - W_p(\Omega^+)$

Now, this last inequality for all paths  $p \in P_{i,n}$ , hence  $lst_i(\Omega^*) \leq lst_i(\Omega^+)$ . Since  $\Omega^*$  maximizes  $lst_i(\cdot)$ , we can conclude that  $lst_i(\Omega^*) = lst_i(\Omega^+)$  and then that  $\Omega^+$  maximizes  $lst_i(\cdot)$ .  $\square$

*Proposition 8.*

**Proof:** Let  $\Omega^+$  and  $p^*$  be the configuration and the path of the Proposition 7.

Let  $\Omega^{p^*}$  be the configuration such that:

$$d_j(\Omega^{p^*}) = \begin{cases} d_j^+ & \text{if } j \notin SUCC(i) \cup \{i\} \\ d_j^+ & \text{if } j \in p^* \\ d_j^- & \text{otherwise.} \end{cases}$$

Then we can write  $lst_i(\Omega^{p^*}) = \max_{p \in P_{1,n}} W_p(\Omega^{p^*}) - \max_{p \in P_{i,n}} W_p(\Omega^{p^*})$ . By construction of  $\Omega^{p^*}$ , for all  $p \in P$ ,

$W_p(\Omega^{p^*}) \geq W_p(\Omega^+)$  then  $\max_{p \in P_{1,n}} W_p(\Omega^{p^*}) \geq \max_{p \in P_{1,n}} W_p(\Omega^+)$ .

And for all  $p \in P_{i,n}$ ,  $W_p(\Omega^{p^*}) = W_p(\Omega^+)$ , hence  $\max_{p \in P_{i,n}} W_p(\Omega^{p^*}) = \max_{p \in P_{i,n}} W_p(\Omega^+)$ .

Then  $lst_i(\Omega^{p^*}) \geq lst_i(\Omega^+)$ , hence  $\Omega^{p^*}$  maximizes  $lst_i(\cdot)$ .  $\square$

*Proposition 12.*

**Proof:** By recursion on the size of  $R$ .

When the graph  $G$  of  $R$  contains only two nodes ( $\|G\|_g = 3$ ), Propositions (i) and (ii) are obviously true. Now suppose that Propositions (i) and (ii) are true for all networks such that the associated graph  $G'$  verifies  $\|G'\|_g \leq k$  ( $k > 2$ ). Then let us show that they are also true for every network in which the associated graph  $G$  verifies  $\|G\|_g = k + 1$ .

In the following,  $\alpha(G)$  will denote the initial node of  $G$ ,  $\omega(G)$  the final node,  $P_{k,l}^G$  (or  $P_{k,l}$  if there is no ambiguity) the set of all paths from node  $k$  to node  $l$  in the graph  $G$ , and  $lst_k^G(\Omega)$  the latest starting date of  $k$  for configuration  $\Omega$  in the graph  $G$ .

Let us remember that Equation (12) computes the latest starting date with the help of the paths:

- If  $i$  is the initial task of  $G$ , then the latest starting date of  $i$  is null for all the configurations then this date is minimized by  $\Omega_1^G$ , and maximized by  $\Omega_2^G$  defined in the proposition.

$$lst_i(\Omega) = \max_{p \in P_{\alpha(G), \omega(G)}} W_p(\Omega) - \max_{p \in P_{i, \omega(G)}} W_p(\Omega)$$

- If  $i$  is the final task of  $G$ , then according to the previous equation, we deduce:

$$lst_i(\Omega) = \max_{p \in P_{\alpha(G), \omega(G)}} W_p(\Omega) - d_{\omega(G)}(\Omega)$$

Now  $W_p(\Omega) = \sum_{j \in p} d_j$  and moreover for all  $p \in P_{\alpha(G), \omega(G)}$ , we know that  $\omega(G) \in p$  so we obtained  $lst_{\omega(G)}(\Omega) = \max_{p \in P_{\alpha(G), \omega(G)}} \sum_{j \in p \setminus \{\omega(G)\}} d_j$  and we can conclude that  $\Omega_1^G$  minimizes the latest starting date of  $\omega(G)$ , and  $\Omega_2^G$  maximizes this latest starting date.

- If  $i$  is neither the initial task, nor the final one of  $G$ , as  $G$  is series-parallel and  $G$  has more than two nodes, according to Lemma 2,  $G$  can be decomposed into two sub-graphs  $G_1$  and  $G_2$  such that  $G$  comes from the parallelization or the serialization of  $G_1$  and  $G_2$  with  $\|G_1\|_g \leq k$  and  $\|G_2\|_g \leq k$ .

◦ *First case: parallelization*

We can suppose without loss of generality that  $i$  is in  $G_1$ . By definition of parallelization,  $\alpha(G) = \alpha(G_1) = \alpha(G_2)$  and  $\omega(G) = \omega(G_1) = \omega(G_2)$ , then  $i$  is neither the initial task, nor the final one of  $G_1$ . Then we can write the following equations:

$$\begin{aligned} lst_i^G(\Omega) &= \max_{p \in P_{\alpha(G), \omega(G)}} W_p(\Omega) \\ &\quad - \max_{p \in P_{i, \omega(G)}} W_p(\Omega) \\ &= \max \left( \max_{p \in P_{\alpha(G_1), \omega(G_1)}^{G_1}} W_p(\Omega), \right. \\ &\quad \left. \max_{p \in P_{\alpha(G_2), \omega(G_2)}^{G_2}} W_p(\Omega) \right) \\ &\quad - \max_{p \in P_{i, \omega(G_1)}^{G_1}} W_p(\Omega) \end{aligned}$$

- If  $\max_{p \in P_{\alpha(G_1), \omega(G_1)}^{G_1}} W_p(\Omega) \geq \max_{p \in P_{\alpha(G_2), \omega(G_2)}^{G_2}} W_p(\Omega)$  then

$lst_i^G(\Omega) = lst_i^{G_1}(\Omega)$ , and by recursion hypothesis,  $\Omega_1^{G_1}$  minimizes this latest starting date. Now, for all nodes  $k$  of the graph  $G_1$ ,  $d_k(\Omega_1^{G_1}) = d_k(\Omega_1^G)$ . Then  $\Omega_1^G$  minimizes the latest starting date of  $i$  in  $G$ . In the same way,  $\Omega_2^G$  maximizes this latest starting date.

- If  $\max_{p \in P_{\alpha(G_1), \omega(G_1)}^{G_1}} W_p(\Omega) \leq \max_{p \in P_{\alpha(G_2), \omega(G_2)}^{G_2}} W_p(\Omega)$  then

$$\begin{aligned} lst_i^G(\Omega) &= \max_{p \in P_{\alpha(G_2), \omega(G_2)}^{G_2}} W_p(\Omega) \\ &\quad - \max_{p \in P_{i, \omega(G_1)}^{G_1}} W_p(\Omega) \end{aligned}$$

Now  $\omega(G)$  is the only task which is part of a path of  $P_{\alpha(G_2),\omega(G_2)}^{G_2}$  and of  $P_{i,\omega(G_1)}^{G_1}$ . Moreover,  $\omega(G)$  is part of all those paths, and so we can write:

$$lst_i^G(\Omega) = \max_{p \in P_{\alpha(G_2),\omega(G_2)}^{G_2}} \sum_{j \in p \setminus \{\omega(G)\}} d_j(\Omega) - \max_{p \in P_{i,\omega(G_1)}^{G_1}} \sum_{j \in p \setminus \{\omega(G)\}} d_j(\Omega)$$

Now, for all  $j \in p \setminus \{\omega(G)\}$  such that  $p \in P_{\alpha(G),\omega(G)}^{G_2}$ , we know that  $j \notin SUCC(i) \cup \{i\}$ , and more, for all  $j \in p \setminus \{\omega(G)\}$  such that  $p \in P_{i,\omega(G)}^{G_1}$ , we know that  $j \in SUCC(i) \cup \{i\}$ , then,  $\Omega_1^G$  minimizes

$$\max_{p \in P_{\alpha(G_2),\omega(G_2)}^{G_2}} \sum_{j \in p \setminus \{\omega(G)\}} d_j(\Omega),$$

and maximizes

$$\max_{p \in P_{i,\omega(G_1)}^{G_1}} \sum_{j \in p \setminus \{\omega(G)\}} d_j(\Omega).$$

Then  $\Omega_1^G$  minimizes  $lst_i^G(\Omega)$ , and in the same way,  $\Omega_2^G$  maximizes  $lst_i^G(\Omega)$ .

○ *Second case: serialization*

If  $G$  can be decomposed in two sub-graphs by serialization, then we know that  $\alpha(G) = \alpha(G_2)$ ,  $\omega(G_2) = \alpha(G_1)$  and  $\omega(G) = \omega(G_1)$ . Let us note that if a path  $p$  begins in  $G_2$  and finishes in  $G_1$ , then  $p$  can be decomposed into two paths  $p_1$  and  $p_2$  such that  $p_1$  is a path of  $G_2$ ,  $p_2$  is a path of  $G_1$ , and the initial node of  $p_2$  is  $\alpha(G_1)$  and the final node of  $p_1$  is  $\omega(G_2)$ . So we can write  $W_p(\Omega) = W_{p_1}(\Omega) + W_{p_2}(\Omega) - d_{\alpha(G_1)}$ . We have to subtract  $d_{\alpha(G_1)}$  to not count it twice.

- If  $i$  is part of  $G_1$  and only  $G_1$  then:

$$lst_i^G(\Omega) = \max_{p \in P_{\alpha(G),\omega(G)}^{G_2}} W_p(\Omega) + \max_{p \in P_{\alpha(G_1),\omega(G)}^{G_1}} W_p(\Omega) - d_{\alpha(G_1)}(\Omega) - \max_{p \in P_{i,\omega(G)}^{G_1}} W_p(\Omega)$$

$$Solst_i^G(\Omega) = \max_{p \in P_{\alpha(G),\omega(G)}^{G_2}} W_p(\Omega) - d_{\alpha(G_1)}(\Omega) + lst_i^{G_1}(\Omega)$$

Now  $\Omega_1^{G_2}$  minimizes  $\max_{p \in P_{\alpha(G),\omega(G)}^{G_2}} W_p(\Omega) - d_{\alpha(G_1)}(\Omega)$  and by recursion hypothesis  $\Omega_1^{G_1}$  minimizes  $lst_i^{G_1}(\Omega)$ . So  $\Omega_1^G$  minimizes  $lst_i^G(\Omega)$  (because for all nodes  $l$  of  $G_1$ ,  $d_l(\Omega_1^{G_1}) = d_l(\Omega_1^G)$ ) and  $\Omega_2^G$  maximizes  $lst_i^G(\Omega)$ .

- If  $i$  is in  $G_2$ , then

$$lst_i^G(\Omega) = \max_{p \in P_{\alpha(G),\omega(G)}^{G_2}} W_p(\Omega) + \max_{p \in P_{\alpha(G_1),\omega(G)}^{G_1}} W_p(\Omega) - d_{\alpha(G_1)}(\Omega) - \max_{p \in P_{\alpha(G_1),\omega(G)}^{G_1}} W_p(\Omega) - \max_{p \in P_{i,\omega(G_2)}^{G_2}} W_p(\Omega) + d_{\alpha(G_1)}(\Omega)$$

If we simplify, we have:

$$lst_i^G(\Omega) = \max_{p \in P_{\alpha(G),\omega(G)}^{G_2}} W_p(\Omega) - \max_{p \in P_{i,\omega(G_2)}^{G_2}} W_p(\Omega)$$

And then  $lst_i^G(\Omega) = lst_i^{G_2}(\Omega)$ , and according to the recursion hypothesis, we can conclude that  $\Omega_1^{G_2}$  minimizes  $lst_i^{G_2}(\Omega)$  and that  $\Omega_2^{G_2}$  maximizes  $lst_i^{G_2}(\Omega)$ . Finally,  $\Omega_1^G$  minimizes  $lst_i^G(\Omega)$  and  $\Omega_2^G$  maximizes  $lst_i^G(\Omega)$ .

In all cases, we have shown that configuration  $\Omega_1^G$  (respectively,  $\Omega_2^G$ ) minimizes (respectively maximizes) the latest starting date of  $i$ , for any network  $G$  such that  $\|G\|_g = k + 1$ , then the Propositions (i) and (ii) are proved by recursion for all sizes of graphs.

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